Compliance Risk Management: Applying the COSO ERM Framework

New COSO Publication Provides Guidance on Design and Operation of an Effective Compliance & Ethics Program

Lake Mary, FL (November 11, 2020) – Companies are taking a closer look at how to effectively manage and mitigate compliance risks, especially at a time when many compliance programs are under the microscope from regulators while also dealing with the effects of a global pandemic. The Committee of Sponsoring Organizations of the Treadway Commission (COSO) is releasing a new publication, “Compliance Risk Management: Applying the COSO ERM Framework,” which describes the application of the COSO Enterprise Risk Management (ERM) framework to the management of compliance risks.

For many years, compliance professionals have used a widely accepted framework for compliance and ethics (C&E) programs, based on the U.S. Federal Sentencing Guidelines as well as global legislation, to prevent and timely detect noncompliance and other acts of wrongdoing. The COSO ERM Framework has been used by risk and other professionals to identify and mitigate enterprise risks, including compliance risks.

The publication, commissioned by COSO and authored by the Society of Corporate Compliance and Ethics & Health Care Compliance Association (SCCE & HCCA), describes the characteristics of effective C&E programs associated with each of the five components and twenty underlying principles of COSO ERM framework. A significant aspect of ERM is its focus on creating, preserving, and realizing value. Effective C&E programs contribute to each of these objectives.

“Compliance risks are common and frequently material risks to achieving an organization’s objectives,” said Paul Sobel, COSO Chairman. "This publication aims to provide guidance on the application of the COSO ERM framework to the identification, assessment, and management of compliance risks by aligning it with the C&E program framework, creating a powerful tool that integrates the concepts underlying each of these valuable frameworks.”

The publication points out that a governing board of directors and all employees have compliance-related responsibilities, and compliance risk often extends to activities carried out through third parties. The compliance function leads the development of the C&E program and works closely with business units in its execution. But the program must receive the support of senior management and the board of directors in order to be successful.
“As compliance and ethics programs continue to evolve and gain wider adoption globally, it makes increasing sense to understand and appreciate the synergies that can be achieved by applying the ERM framework,” said Gerry Zack, the CEO of SCCE & HCCA. “The goal of this publication is to facilitate this synergy by creating a roadmap between required and emerging practices for C&E programs and the COSO ERM framework.”

Please visit www.COSO.org for the full publication, Compliance Risk Management: Applying the COSO ERM Framework.

About the Society of Corporate Compliance and Ethics & Health Care Compliance Association (SCCE & HCCA)
The Society of Corporate Compliance and Ethics & Health Care Compliance Association (SCCE & HCCA) was founded in 1996 to serve the health care compliance profession and expanded in 2004 to serve the global compliance and ethics community across all industries. With 20,000 members in 100 countries, SCCE & HCCA is the largest association furthering the interests of the profession. Headquartered in Minneapolis, MN, SCCE & HCCA exists to champion ethical practice and compliance standards and to provide the necessary training, publications, certifications, and other resources for ethics and compliance professionals.

About COSO
Originally formed in 1985, COSO is a voluntary private sector organization dedicated to improving organizational performance and governance through effective internal control, enterprise risk management and fraud deterrence. COSO is jointly sponsored by the American Accounting Association (AAA), the American Institute of Certified Public Accountants (AICPA), Financial Executives International (FEI), the Institute of Management Accountants (IMA), and The Institute of Internal Auditors (IIA). For more information, visit www.COSO.org.

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